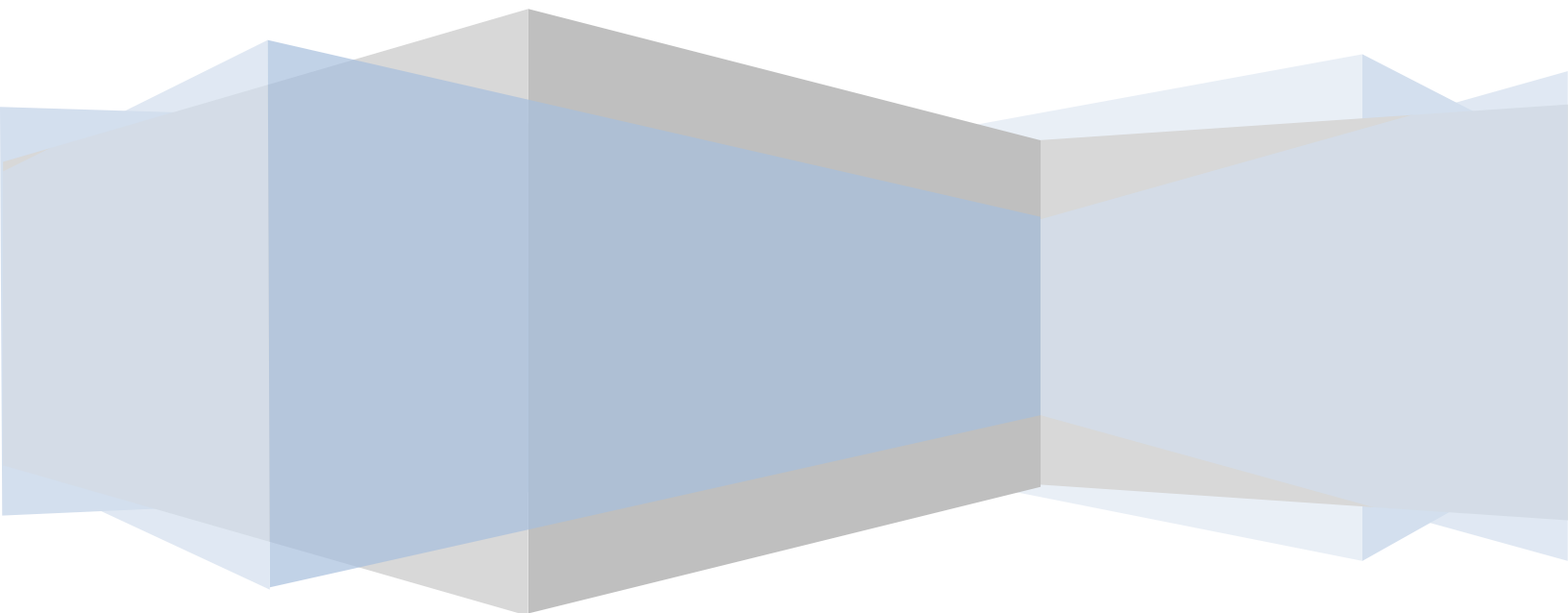


# Countywide Vision Plan

County of San Bernardino, California

**5/7/2014 Compilation Report From Web Site Source:**

**<http://cms.sbcounty.gov/cao-vision/Home.aspx>**



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# Countywide Vision Plan

## *Countywide Vision Statement*

We envision a complete county that capitalizes on the diversity of its people, its geography, and its economy to create a broad range of choices for its residents in how they live, work, and play.

We envision a vibrant economy with a skilled workforce that attracts employers who seize the opportunities presented by the county's unique advantages and provide the jobs that create countywide prosperity.

We envision a sustainable system of high-quality education, community health, public safety, housing, retail, recreation, arts and culture, and infrastructure, in which development complements our natural resources and environment.

We envision a model community which is governed in an open and ethical manner, where great ideas are replicated and brought to scale, and all sectors work collaboratively to reach shared goals.

From our valleys, across our mountains, and into our deserts, we envision a county that is a destination for visitors and a home for anyone seeking a sense of community and the best life has to offer.

## *Elements*

### **Education**

Education is more than just job training; it is the foundation for an informed and participatory citizenry. We support an accessible life-long education system, from preschool through advanced college degrees and beyond.

We will strive to offer a breadth of innovative and effective curricula to encourage a variety of skills and capabilities that emphasize the real-world application of education through mentoring, internships and local work placements. We also have the opportunity to pursue research grants that will attract new businesses and aid in the expansion of our existing local industries.

We are fortunate to have the entire range of technical/trade education within our region — that can prepare students and produce skilled employees and entrepreneurs who reside in and contribute to the local economy.

Priorities:

- Reduce number of high school and college drop outs
- Integrate educational institutions into economic development and job creation efforts

- Partner with all sectors of the community to support the success of every child from cradle to career

[Cradle to Career Roadmap - English](#) or Appendix .

## Environment

Our location and natural environment are two of our great strengths. We must protect and preserve the terrain and natural amenities with which we are blessed. We shall strive to intelligently manage our resources for habitat preservation, recreation opportunities, resource extraction, alternative energy, future growth, water quality, and air quality all within a regulatory framework that does not impede the creation of a sustainable economy.

We have the opportunity to improve our regions self-reliance in meeting the needs of our own population, utilizing alternative and renewable energy sources; enhancing water management; encouraging green manufacturing; rewarding sustainable building, and conserving natural resources – all leading to a healthy population with a high quality of life.

Priorities:

- Create an inventory of best practices of land use processing used by permitting and regulatory agencies
- Develop countywide habitat preservation/conservation strategy that builds upon and links existing species-specific habitat conservation plans and mitigation land banks
- Continue discussions regarding collaboration to other topics, such as clean energy/clean transportation and benefit to the environment of creating more local jobs

View the conservation study presentation discussed by the Environment Element group in the Appendix.

## Housing

The affordability of our housing has long been a moving factor in the attraction of new residents to San Bernardino County. It is key that we continue to expand our housing choices through new construction and preservation of our existing residential buildings in order to provide all our residents an opportunity to find their homes.

We support the creation of urban environments and protection of rural lifestyles to design senses of place that reflect local community values and history. We should encourage a complete price range of housing from affordable to luxury and the improvement of livability and energy efficiency through smart planning, design and technology. We should address needs of special populations, including homeless, seniors and veterans.

When planning for growth in our communities, we should seek a better balance of jobs and housing within the county. And, we should protect against blight in our communities that might occur when existing housing remains vacant for extended periods or is purchased as rental investment property.

Priorities:

- Create an inventory of best practices of land use processing used by government agencies that can be promoted throughout the county by SANBAG
- Adjust land use plans and fees to address market demands; redefine what “high density” means
- Promote rethinking incentives for construction of affordable housing units

## Image

Your image will usually correlate to your reality - at least in the long run.

We should intentionally, strategically and consistently tell the whole story of our region, highlighting the successes of our communities, businesses and families.

Some of our governmental institutions have been going through challenging times. We must deal with our problems without compromise and reinforce an environment of certainty where people and business can have confidence to invest for the long run.

We should highlight the true historic character of San Bernardino County as a location that embraces opportunity, optimism and innovation. We should emphasize inter-agency cooperation and good governmental practices that best portray leadership devotion to enhancing the regional image as one in which businesses and residents thrive.

We should share our steadfast commitment to the protection of the county’s wealth of natural resources as a duty complementary and in balance with leadership devoted to establishing complete communities capable of sustaining prosperity for future generations.

## Infrastructure

The success of our region will to a large extent correlate to our ability to provide adequate infrastructure for future growth. There are significant efforts underway to address all aspects of our infrastructure. We would not presume to micro manage or second guess the individual efforts of single purpose agencies; however, we should strive to make sure these efforts are coordinated and leveraged to the greatest extent possible.

The interrelationships of all aspects of transportation, energy, recreational trails, flood control, water supply, sewer, parks, telecommunications, and solid waste should be mapped out and to the extent possible coordinated for timing and the pursuit of the necessary funding.

Priorities:

- Develop a plan to adequately finance transportation infrastructure
- Identify ways to improve mobility within existing built environments
- Minimize impacts and maximize opportunities for the premier freight corridor in the western United States

## Jobs / Economy

The San Bernardino County economy is an integral part of the overall Southern California economy - as the region goes, so do we. Our base of economic activity is as broad and diverse as our geographically vast and varied county – from mining to the military, from transportation to technology and from construction to recreation. We have a history of success upon which we can build our future.

Our twin priorities of improving the overall economic performance of the region and growing an economy that is in alignment with our workforce are highly complementary. Our charge is to produce an educated workforce leading to job development, taking advantage of career opportunities in a variety of professions, including green industries (environmental and alternative energy), transportation and logistics, technology, medicine, tourism, and our historic strength in construction. We will also highlight our institutions of higher education while pursuing other high-paying sectors, which will position San Bernardino County to compete nationally and internationally as the global economy recovers.

Priorities:

Establish San Bernardino County as a model in the state where government agencies are truly business-friendly.

Advance the expansion and attraction of, and workforce training efforts for, the industry sectors most likely to generate jobs for our county.

Develop the next generation of business and community leaders.

Read more about [Business-Friendly Best Practices](#) . See Appendix.

## Quality of Life

San Bernardino County offers a diverse menu of “live, work, play” lifestyle options including entertainment and retail; cultural and artistic; and natural and geographic as shown by quality trails, parks, recreation, and local culture. For example, we have six acres of park land for every 1,000 residents, which is twice the state standard.

We will work together to connect and **beautify communities through shared open spaces**, public art and architecture that foster opportunities for neighborhood, community and family relationships and **create a culture of investment in quality of life resources.**

## Public Safety

We will **work collaboratively** to ensure that communities are safe, educated, and prepared to mitigate, respond to and recover from man-made and natural threats to public safety of any scale.

Priorities:

- **Establish a forum to facilitate information sharing** and discussion across all segments of public safety
- Foster an environment that encourages **shared resources** and strategic planning for public safety programs and services as a high priority

## Water

Water is one of our greatest natural resources.

We are developing a comprehensive countywide strategy for water management that encourages collaboration among business, residents, municipal governments, and water agencies that will address multiple watersheds and water agencies, build institutional and organizational capacity for future countywide planning efforts, and create mutually beneficial investment opportunities to ensure adequate water supplies and quality to support future population and economic growth within the County.

**The water needs of County residents and businesses can be met through 2035, but only if water users step up conservation efforts and the whole community is willing to invest in projects that will store and protect additional water supplies.**

Priorities:

- **Develop a forum** for water districts across watersheds with the County as the convener
- Create a water inventory and agree on a plan for cooperative agreements to **share water resources between agencies**

Establish a vehicle for **external collaborative** discussion with city managers, land use planners, transportation planners and local elected officials

## Wellness

In support of a healthy county, we value both prevention programs and superior healthcare services. We should reduce chronic disease **and socio-economic disparities** through health education, promotion of



healthy lifestyles and healthy city initiatives, **development of outcome-based health services**, and increasing the **collaboration between and among providers and community-based organizations**.

We should also employ a multifaceted approach to expand our capacity to provide quality healthcare services to all. We should invest in new facilities and technology and expand successful physician training programs at Arrowhead Regional Medical Center and Loma Linda University Medical Center. We should support the medical schools serving the county – Loma Linda University, Western University of Health Sciences and the proposed school at University of California, Riverside – and local institutions that produce non-physician medical professionals. And, we should aggressively recruit medical professionals – **collaboratively addressing obstacles such as uninsured/underinsured patients**, public health insurance reimbursement rates and business models for physicians.

Priorities:

- Strengthen our pipeline for healthcare professionals; grow our own
- Evaluate financial models and collaboration as a way to improve access to healthcare
- Improve **collaboration and partnerships** to better treat the whole person

## ***Regional Goals***

On May 2, 2012, the San Bernardino Associated Governments Board and County Board of Supervisors adopted the first two regional implementation goals developed through the Vision process, targeting **cradle-to-career success and the creation of a business-friendly environment**. The goals emerged from meetings between **experts and stakeholders** representing the elements of the Countywide Vision and were honed by city, town, and county leaders during the annual City/County Conference in March of 2012.

One goal calls for partnering with all sectors of the community to support the **success of every child from cradle-to-career**. The other goal calls for the establishment of San Bernardino County as a model in the state where local government, regulatory agencies and communities are truly business-friendly.

### **Cradle-to-Career Goal**

- Educating the public on the broad impacts of students dropping out of school and the benefits of completing high school and advancing to post-secondary education
- Engaging **parents and the community as partners** in efforts to improve students throughout their educational careers
- Providing adult intervention, tutoring and mentorship to students
- **Addressing the social and economic needs** of families that impact educational success

- Setting higher goals for educational and career achievement in the community
- Educating and training the workforce for existing local career opportunities and attract new high-demand jobs to the area
- Fostering entrepreneurship and incorporate training that provides students with the skills to create their own jobs

[Cradle to Career Roadmap](#)

**Business-Friendly Goal**

- **Permitting and regulating agencies adopting an attitude of "helping" rather than "making" businesses comply with laws, regulations and requirements**
- Encouraging business investment and development through predictability and clarity; fostering TLC (transparency, longevity, and certainty) in regulatory environment
- Develop an inventory of best practices in use by government and regulatory agencies; adopt and promote best practices throughout the county
- **Convene ongoing discussions among permitting and regulatory agencies (including their governing board members) and the business community to evaluate and improve working relationships**
- Developing a central point of contact (ombudsman) in the county for business and development assistance, similar to the "Red Team" approach employed in the state during the tenure of Gov. Pete Wilson
- **Developing multi-species habitat conservation plans that build upon and link existing species-specific HCPs and mitigation land banks**
- **Working in partnership** with the business and educational communities to improve the housing-job balance in order to reduce commuter demand on highway capacity and improve quality of life

***VisionWire: Press Articles***

**5-2-2014: San Bernardino County and CEO Devereaux honored for civic excellence**

County Seal No BackgroundSan Bernardino County has distinguished itself among Southern California communities, receiving four of 13 awards for excellence and sustainability granted by the Southern California Association of Governments on Thursday, May 1.

San Bernardino County's Chief Executive Officer Gregory C. Devereaux, the Countywide Vision, San Bernardino County business leader Randall Lewis, and Yucaipa's revitalization program were all honored with awards.

Mr. Devereaux was named Public Service Leader of the Year and recognized for his outstanding civic leadership for his many years of service in Southern California. Mr. Devereaux played a leading role in assisting the county's elected leadership in developing the Countywide Vision. He is a consistent and regular leader on best practices for our communities on business revitalization and investments.

The honor is particularly prestigious because the Southern California Association of Governments (SCAG) is the nation's largest metropolitan planning organization, representing six counties, 191 cities and more than 18 million residents.

Mr. Lewis, Executive Vice President for the Lewis Group of Companies, was also recognized as the Sustainability Leader of the Year.

Mr. Lewis is regarded as an industry leader in promoting the arts, education, healthy living and sustainable development initiatives. He was recognized for contributing company resources to establish a student fellows program in many cities in the SCAG's six-county region, increasing community awareness of community health.

"These gentlemen are true leaders in our region and our state, and we're proud to honor them as President's Award winners," said Greg Pettis, SCAG President. "Each has contributed significantly to making Southern California such an extraordinary region and upholding SCAG's principles of mobility, economic advancement, sustainability and improving quality of life."

Also, the County of San Bernardino and San Bernardino Associated Governments (SANBAG) were recognized for Achievement in Integrated Planning for collaborating on the Countywide Vision.

The City of Yucaipa received an award for Achievement in Active Transportation for their Historic Uptown Revitalization Program.

## **5/1/2014 - Community Vital Signs featured for efforts to engage community in wellness**

Community vital signs working to achieve health and wellbeing for San Bernardino County residents is a priority for Community Vital Signs, a health improvement effort developed through the collaboration of county residents, community organizations and government agencies.

The Community Vital Signs initiative addresses the Wellness Element of the Countywide Vision. It sets evidence-based goals and priorities that align and use our resources to improve the overall health and well-being of the county's residents.

In April, Community Vital Signs was featured in the County Health Rankings & Roadmaps Community Spotlight. County Health Rankings & Roadmaps is collaboration between the Robert Wood Johnson Foundation and the University of Wisconsin Population Health Institute. The website feature highlights Community Vital Signs' efforts to engage the community in working toward wellness.

### **4-30-2014 Environment Element Group initiates countywide habitat and preservation study**

Today, the **Countywide Vision Environment Element Group consisting of experts in environmental protection**, land use, infrastructure, utilities, business and regulatory agencies met to discuss the initiation of a countywide habitat preservation and conservation study.

The study will help develop a recommended **comprehensive structure and approach to the preservation and conservation of habitat for threatened and endangered species in a way that is beneficial for the health of the environment, the economy, and the citizens of San Bernardino County.**

Dudek, an environmental and engineering consulting firm hired by San Bernardino Associated Governments (SANBAG) to complete the study this year, will facilitate the Group's input into the creation of conservation strategies.

Dudek will collect and evaluate information about existing conservation efforts throughout the County over the next several months.

The Environment Element Group will act as ambassadors to the study by providing feedback to Dudek, assisting with gathering data and reports and reviewing documents produced during the process.

Anyone with valuable information about historical and ongoing conservation planning efforts anywhere in the county is encouraged to contact Stephanie Standerfer at Dudek – [sstanderfer@dudek.com](mailto:sstanderfer@dudek.com).

View the Conservation Study Presentation by Dudek here.

<http://cms.sbcounty.gov/Portals/21/Resources%20Documents/Environment%20Element.pdf>

### **4-4-2014 - Transforming communities through collective impact discussed at City-County Conference**

Partners in progress City, county and local government leaders convened in at the 14th Annual City-County Conference in Lake Arrowhead on March 24-25 to discuss unique ways to collaborate and bring innovative ideas to meet challenges in our communities.

The conference themed "Partners in Progress" began with a presentation on the benefits of collective impact in solving society's complex problems.

Collective impact occurs when organizations from different sectors agree to solve a specific social problem using a common agenda, aligning their efforts, and using common measures of success, said Jennifer Splansky Juster, director of the Collective Impact Forum at FSG, a nonprofit consulting firm.

Juster highlighted the use of collective impact used in by officials in New York State who were struggling with recidivism of their juvenile offenders. By tapping state resources in the areas such as mental health, housing, and corrections, the state reduced the number of juveniles in state custody by 45 percent.

This model has been used across the country to tackle some of the most serious social issues, including the education system in Cincinnati, malnutrition in low socioeconomic status communities, substance abuse in teens, and childhood obesity. This model holds promise as a successful approach to the Cradle to Career goal of the Countywide Vision.

healthymuralSan Bernardino County Director of Public Health Trudy Raymundo led a lively discussion about healthy communities using artists who drew a mural showing what healthy communities look like based on a wish list received from conference attendees.

Their answers ranged from clean air, to a general plan that promotes diversity in housing amenities, to bike and walking paths and recreation centers.

Barbara Alejandre, assistant to the County Superintendent of Schools joined San Bernardino County Director of Preschool Services Diana Alexander to talk about education's role in the economy of our region.

Education is an excellent investment in a region's overall economic vitality, and improves social, environmental, and cultural factors as well. The Countywide Vision Cradle to Career Roadmap was developed to bring all sectors of our community together to support every child's path to the workforce.

Already underway in the Colton Joint Unified School District are Community Cabinets of educators, parents, community members and business leaders working together to develop concrete goals -such as reading by third grade – to help children excel in school and build the skills necessary to sustain themselves into adulthood.

Board of Supervisors Chair Janice Rutherford and the County's Chief Executive Officer Gregory C. Devereaux discussed County government's roles and responsibilities and how those duties relate to a county's incorporated cities.

devereauxcitycountyCounties have four basic functions: provide municipal services in unincorporated areas, provide the backbone infrastructure, provide health and human services and law enforcement and justice.

Cities and counties have major differences in function and they are not the same in structure and legal abilities, Devereaux said. However, cities and counties can find ways to collaborate and work with each other on major issues to reach common goals.

The conference was sponsored by the County of San Bernardino, San Bernardino Associated Governments (SANBAG) and the South Coast Air Quality Management District.

### **3-20-2014: CJUSD Community Cabinet participants set concrete education goals**

The Colton Joint Unified School District Community Cabinet continues to work toward helping students succeed, both academically and socially.

This month, about 75 to 85 community members and district employees actively participated in the Colton Joint Unified School District Community Cabinet. During the March 12 meeting, planning goals were accomplished in the following areas:

- Literacy – with a special focus on planning for kindergarten to third grade
- Early Preparation – encouraging parents to teach their children early before preschool
- Mental and Physical Health Awareness – outreach events planned including a health benefit screening on July 12.
- Academic and Career Readiness – discussion on establishing a career week or college week and resume readiness

The next Community Cabinet meeting is set to take place April 9 from 10 a.m. to noon at the CJUSD Board Room, 18829 Orange Street, in Bloomington. For more information or to RSVP, contact Francis Frost at [frances\\_frost@cjusd.net](mailto:frances_frost@cjusd.net)

### **3-19-2014: Business-friendly workshop showcases innovative efforts**

DevereauxBIAvisionToday, cities, local governments and members of the Building Industry Association Baldy View Chapter discussed the development of business-friendly best practices to help sustain an environment of economic prosperity in our region.

This draft Business-Friendly Best Practices Inventory has been compiled as one way to help achieve the goal. While “business friendly” may mean slightly different things to different people, one common understanding is that of fostering a welcome environment for businesses to be created, grow and thrive. This report is a list of programs and practices that were submitted by cities and the County in response to a Best Practices Survey sent to each of SANBAG’s 25 member agencies in April 2013. Also included are some best practices identified by other governmental organizations in reports from the US Conference of Mayors, the Washington State Governor’s Office of Regulatory Assistance, the Massachusetts Association of Regional Planning Agencies, the University of North Carolina School of Government, and the Southern California Association of Governments.

If you have a business-friendly idea, the Countywide Vision project is interested in hearing from you. Please send your comments and ideas by April 2, 2014 to [visionproject@sbccounty.gov](mailto:visionproject@sbccounty.gov).

## ***Vision in Action***

All elements of the Countywide Vision are in action and our efforts are moving us closer to achieving the goals of a complete county.

We partner with local business and educators to help us produce an educated workforce capable of sustaining our economic prosperity in the future.

We partner with water agencies to conserve and plan for the future of our communities and environment.

We establish goals for health and wellness and remove physical and psychological barriers to healthy habits.

## **Education: Alliance for Education**

Alliance For Education: The Alliance for Education is San Bernardino County's premier partnership between businesses and education communities, fostering Science Technology Engineering and Math (STEM) learning both in and out of the classroom. From kindergarten through college, students and their families, educators and businesses make an equal investment and commitment to achieve the goal of producing an educated and skilled workforce that ensures the economic well-being for San Bernardino County.

The Alliance for Education is dedicated to preparing today's local youth for successful STEM careers with the end goal of having local businesses hire San Bernardino County graduates. From tutoring, mentorship and family involvement programs — the Alliance for Education is here to help students and families prepare for the future.

<http://www.sbcalliance.org>

## **Water: Countywide Water Inventory**

Countywide Water Inventory: A group made up of the county's water agencies, business representatives and other stakeholders was formed to come up with solutions to challenges faced by our growing county as it strives to meet water needs.

The group determined that acting separately, the county would not have enough water through 2035, but when water agencies' resources are combined, more than enough water exists to meet the needs of San Bernardino County residents and businesses through 2035. But that is only if water user's step-up conservation efforts and the public and local government leaders are willing to invest in projects that will store and protect additional water supplies.

In December 2012, the Countywide Water Inventory was honored when it earned the 2012 Good Government Award from the Building Industry Association Baldy View Chapter.

Countywide Vision Water Element Presentation:

<http://www.sbcounty.gov/Uploads/CAO/Vision/FINAL-Water-Conference-Presentation.pdf>

In December 2012, the Countywide Water Inventory was honored when it earned the 2012 Good Government Award from the Building Industry Association Baldy View Chapter.

## **Wellness: Community Vital Signs**

Community Vital Signs: Community Vital Signs is a partnership between the community and the County that builds upon the Countywide Vision plan to establish a health improvement framework. The framework will encompass policy, education, environment and systems change and improve upon the Wellness Element of the Countywide Vision process by analyzing the health of the region, identifying barriers to services, and establishing health priorities for the County. Its goal is to improve the health of all County residents and the well-being of the community. Community Vital Signs will use data analysis, priority health indicators and outcomes to provide a foundation for future planning.

<http://www.healthysanbernardinocounty.org/>

<http://communityvitalsigns.org/>

## **Wellness: HEAL ZONES**

HEAL ZONES: Our region benefits from the strong presence and healthcare leadership of Kaiser Permanente, Loma Linda University Medical Center and Arrowhead Regional Medical Center among others. A great example of a Wellness and healthcare success for our County is Kaiser's HEAL program.

The City of Ontario was one of six Southern California communities that received a \$1 million grant from Kaiser Permanente Southern California to encourage people in Healthy Eating Active Living (HEAL) Zones to eat better and become more physically active as part of daily life.

HEAL Zones focus on three specific goals over the next three years: Decrease calorie consumption, especially sugar-sweetened beverages; increase consumption of healthy food and beverages such as fresh fruits and vegetables; and increase physical activity.

At the end of the three-year program, the communities will incorporate walking and biking on safe routes; buying affordable fresh fruits and vegetables close to home; exercising in parks, and participating in active after-school programs as part of daily life.

## **Kaiser Permanente: Community Health Initiatives**

[http://info.kaiserpermanente.org/communitybenefit/html/our\\_work/global/our\\_work\\_3.html](http://info.kaiserpermanente.org/communitybenefit/html/our_work/global/our_work_3.html)



## Overview

We support innovative efforts to bring nutritious foods and safe, physical activity to local schools, workplaces and neighborhoods.

What is a healthy community? We at Kaiser Permanente believe that it's more than the absence of illness. It's an environment that supports the physical, emotional and spiritual well-being of those who live, work, and play there. It's a safe route for kids to walk or bicycle to school, a neighborhood grocery store stocked with fresh produce, parks and playgrounds that welcome families and workplaces that promote wellness and physical activity.

Our Community Health Initiatives take a prevention-driven approach to health, supporting policies and environmental changes that promote healthy eating and active living (often referred to as HEAL) in neighborhoods, schools and workplaces. Our work also addresses community economic development, environmental sustainability and neighborhood safety—key factors in promoting healthy communities. We work with community-based organizations and residents to translate their vision for healthy communities into visible, concrete changes—and ultimately healthier neighborhoods.

View the Healthy Eating Active Living (HEAL) sites on the Community Commons where you can search by initiative.

Download our latest Community Health Initiatives factsheet.

See more at: <http://share.kaiserpermanente.org/article/community-health-initiatives-3/#sthash.hM7vO3xH.dpuf>

## *It's Up to Us to Get Involved*

Our region has many strengths and opportunities. Despite our challenges, we can realize our vision for a complete county by working together through collaboration and collective action amongst community and business partners.

This website is designed to provide the information, tools and resources you need to play a part in helping make our complete county a reality. The information is divided by each element so that community members, agencies and businesses can look for areas of strength and interest.

If you know of way county residents or businesses can get involved to strengthen our region, contact the Vision Project at [visionproject@sbcountry.gov](mailto:visionproject@sbcountry.gov)

## *Supporting Agencies*

### **School Districts**

[Apple Valley Unified School District](#)

[Bear Valley Unified School District](#)

[Central School District](#)

[Chaffey Joint Union High School District](#)

[Chino Valley Unified School District](#)

[Colton Joint Unified School District](#)

[Fontana Unified School District](#)

[Oro Grande School District](#)

[Redlands Unified School District](#)

[San Bernardino Community College District](#)

[San Bernardino County Board of Education](#)

[Silver Valley Unified School District](#)

[Victor Elementary School District](#)

[Yucaipa-Calimesa Joint Unified School District](#)

### **Community Service Agencies & Districts**

[Big Bear City Community Services District](#)

[Chino Valley Independent Fire District](#)

[Helendale Community Services District](#)

[Hesperia Recreation and Park District](#)

[Indian Wells Valley Water District](#)

[Mojave Water Agency](#)

[Monte Vista Water District](#)

[Running Springs Water District](#)

[Victor Valley Wastewater Reclamation Authority](#)

## **Healthcare Agencies & Districts**

[County of San Bernardino, Behavioral Health Commission](#)

[Hi-Desert Memorial Health Care District](#)

## **Cities and Towns**

[Adelanto](#)

[Apple Valley](#)

[Big Bear Lake](#)

[Chino](#)

[Chino Hills](#)

[Colton](#)

[Fontana](#)

[Grand Terrace](#)

[Hesperia](#)

[Highland](#)

[Montclair](#)

[Needles](#)

[Ontario](#)

[Rancho Cucamonga](#)

[Redlands](#)

[Rialto](#)

[San Bernardino](#)

[Twentynine Palms](#)

[Upland](#)

[Victorville](#)

[Yucaipa](#)

[Yucca Valley](#)

## ***Resources***

[Resolution Template - Adoption of Countywide Vision](#)

[Water Element Group Presentation 2013](#)

[Water Element Group Executive Summary 2013](#)

[Quarterly Vision Report July-September 2013](#)

[Quarterly Vision Report April-June 2013](#)

[Download the Countywide Vision \[pdf\]](#)

[Countywide Vision Report](#)

[Community Feedback](#)

[Community Indicators Report 2013](#)

[Community Indicators Report 2012](#)

[Community Indicators Report 2011](#)

[Community Indicators Report 2010](#)

[Stanford Social Innovation Review on Collective Impact](#)

[Online Survey Results](#)

[Your County...Your Future video](#)

[2013 State of the County video](#)

[2011 State of the County video](#)